



GEORGIA
SEPTEMBER 17, 2019

LISA BUGLIONE | lbuglione@aiai-infra.org | 516.495.0560 • MARSHALL MACOMBER | mmacomber@thinkp3.com | 202.557.1523

Political Landscape

Governor Brian Kemp (R): elected November 16th 2018: defeating Democratic opponent Stacey Abrams by just 55,000 votes (50.2%-48.8%) in one of the highest profile gubernatorial elections in 2018. Kemp was previously Georgia Secretary of State and a State Senator.

Georgia General Assembly: Republican controlled.

Senate President (also Lt. Governor): Geoff Duncan: Two-year Senate terms: next general election: Nov 3, 2020

Speaker of the House: Rep. David Ralston: Two-year House terms: next general election: Nov 3, 2020

Atlanta Mayor Keisha Lance Bottoms (D): First elected in 2017; assumed office on Jan 2, 2018.

Objectives

- Build relationships and alliances with key officials and stakeholders
- Support Georgia officials' efforts to invest in the State's infrastructure
- Educate officials and local stakeholders on value of P3s across sectors

Schedule of Events

MONDAY, SEPTEMBER 16

- **7.00 pm:**
AIAI Member Dinner (for AIAI members and fly-in participants arriving the night before.)
Del Frisco's Grille,
3376 Peachtree Road NE,
Atlanta, GA 30326

TUESDAY, SEPTEMBER 17

- **7.30 am:**
Breakfast meeting: Georgia Transportation Alliance
Crowne Plaza Atlanta - Midtown: Peachtree Room
590 West Peachtree Street NW,
Atlanta, GA 30308
(Room is available from 7.00am onwards, luggage may be left here for the day.)
- **10.00 am:**
Depart hotel (10 min Uber/Lyft/Taxi)



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- **10.15 am:**

If you are not meeting us at the hotel for breakfast, we will meet you outside the Capitol Square Avenue Entrance (address below).

- **10.30 am:**

Meeting: Office of Governor Brian P. Kemp

Nicholas Buford, Legislative Liaison & Policy Advisor (Call Mr. Buford upon arrival: 404-313-6783)

Office of the Governor

203 State Capitol,

Atlanta, GA 30334

Capitol Square Avenue Entrance

1st Floor, Conference Room 107

- **11.30 am:**

Travel to hotel for afternoon meetings:

Crowne Plaza Atlanta - Midtown: Peachtree Room

590 West Peachtree Street NW,

Atlanta, GA 30308

Option 1: 36 minute walk

Option 2: 12 minute Uber/Lyft/Taxi)

Option 3: Take MARTA subway: Georgia State Station is two blocks from the Capitol. Go one stop west, transfer at Five Points to the northbound line, and get 3 stops to North Avenue Station - across the street from the hotel.

- **12.00 pm:**

Working Lunch: MARTA

- **1.30 pm:**

Meeting: GSFIC Procurement Services Division

Diana Pope, Director of Financing and Investment

- **3.30 pm:**

Meeting: Georgia Department of Transportation and State Road & Tollway Authority

Commissioner Russell McMurtry, Georgia Department of Transportation

- **5.00 pm:**

End of Fly-In



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Biographies

FRANKLIN RUCKER

Chief of Capital Programs, Planning & Innovation, MARTA

Franklin Rucker currently serves as the Chief of Capital Programs, Planning and Innovation at the Metropolitan Atlanta Rapid Transit Authority (MARTA) and is responsible for implementing the agency's transit expansion plans.

Mr. Rucker has over 37 years of experience in civil engineering design and project management, with 20 years of progressive experience in the aviation facilities industry, directing sophisticated design and construction projects. He served as the Assistant General Manager/Program Executive, Hartsfield-Jackson Atlanta International Airport. In this role, he directed full cycle program management of the Capital Improvement Program, valued at more than \$6 Billion. Additionally, he led a team of 250 persons in the performance of planning, procurement, engineering, project management, construction management, facilities management, asset management, sustainability, and environmental assessment activities.

Mr. Rucker has a Bachelor of Science Degree in Civil Engineering from Georgia Institute of Technology and is a registered Professional Engineer in the State of Georgia.

DIANA POPE

Director of Financing and Investment

Diana Pope is the Director of Financing and Investment for the Georgia State Financing and Investment Commission. The division's main responsibility is to provide funding for the state's capital projects through the issuance of general obligation bonds; over \$23 billion has been issued since the Commission's creation in 1974.

Ms. Pope began her state career in 1994 with the Georgia Department of Audits, then served two years with the Office of Fiscal and Treasury Services (currently the Office of the State Treasurer), and joined the Georgia State Financing and Investment Commission in 1998. In 2006, Ms. Pope was appointed to serve as interim Director of the Financing and Investment Division and during that year lead the state in its first issuance of variable rate general obligation bonds. In 2008, Diana resigned her position as Director to pursue more time with family and other personal commitments, but continued to work with GSFIC on a special projects basis, which included the State's Debt Management Plan, GSFIC's web-based eBonds system, and the Transportation Investment Act of 2010.

In April 2013, Ms. Pope accepted the opportunity to once again lead GSFIC's Financing and Investment Division. One of the Division's main responsibilities is to provide funding for the state's capital projects through the issuance of general obligation bonds; over \$23 billion has been issued since the Commission's creation in 1974.

Ms. Pope received a Bachelor's degree from the University of Hawaii, majoring in Accounting, and received her CPA in 1997.



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RUSSELL R. McMURRY, P.E.

Commissioner, Georgia Department of Transportation

On January 20, 2015, Commissioner Russell R. McMurry, P.E., was unanimously appointed by the State Transportation Board to lead the Georgia Department of Transportation, the state agency responsible for building, maintaining, upgrading and operating the Nation's 10th largest state transportation system.

Commissioner McMurry provides leadership to the Department whose staff is nearly 4,000 with an operating budget of over \$3.5 billion. He is keenly aware of the criticality that transportation infrastructure plays in Georgia's economic competitiveness, and in strengthening economic growth and quality of life for all of Georgia.

McMurry is no stranger to transportation. He began his career with the Department in 1990 as an engineering trainee working in construction. Since then, he has served in a variety of roles that include Construction Project Manager, Area Engineer and District Engineer in Gainesville, a position he held for five years. At the State level, he served as State Roadway Design Engineer and jointly as Assistant Division Director of Engineering.

Following his role as Division Director of Engineering, McMurry served as Chief Engineer. As Chief Engineer, he was responsible for the Divisions of Engineering, Construction, Operations, Intermodal, P3/Innovative and Program Delivery, as well as the Offices of Organizational Performance Management and Engineering Services. Thereafter, he was appointed by Governor Nathan Deal as the Department's Planning Director for a brief period before being appointed as Commissioner.

Commissioner McMurry currently serves as board member for Metropolitan Atlanta Rapid Transit Authority (MARTA), State Road and Tollway Authority (SRTA), State Depository Board, UGA College of Engineering Advisory Board, and the ATL Transit Authority Board of Directors. He also chairs the American Association of State Highway and Transportation Officials' (AASHTO) Council on Highways and Streets, serves as president of the Southern Association of State Highway and Transportation Officials (SASHTO), and is the vice chair of the I-95 Corridor Coalition. Commissioner McMurry previously chaired AASHTO's Standing Committee on Performance Management.

McMurry is a member of the College of Engineering & Information Technology (CEIT) Corporate Advisory Committee, the AASHTO-AGC-ARTBA Joint Committee, the Transportation Asset Management Expert Task Group, and the Pavement Implementation Executive Task Group (PIETG).

In 2017, McMurry was named James' 2017 Most Influential in James magazine. He was also named Georgian of the Year by the Georgia Association of Broadcasters. In March 2017, Georgia Southern presented McMurry with the Allen E. Paulson College of Engineering and Information Technology Alumni Award. Governor Deal presented McMurry with the Bill Hardman Sr. Tourism Champion in Government Award during the 2017 Georgia Governor's Tourism Conference.

In 2016, 2017, and 2019, Commissioner McMurry was named Georgia Trend's 100 Most Influential Georgians. Georgia Trend named Commissioner McMurry Georgian of the Year in January 2018.

In February 2018, Commissioner McMurry received the Inaugural Engineering Influence Award from the American Council of



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Engineering Companies of Georgia (ACEC Georgia) in recognition of his exceptional leadership in response to the I-85 bridge collapse and rebuild. In February 2019, Commissioner McMurtry was named one of Atlanta's most powerful leaders in Atlanta Magazine's "Atlanta 500."

Commissioner McMurtry is focused on providing Georgia with transportation infrastructure that is in a state of good repair, investment that supports business, especially agribusiness and delivery of Georgia's major mobility investment program, the largest program in Georgia's history.

Commissioner McMurtry has been recognized nationally for his leadership during the I-85 Bridge rebuild. He was honored to be one of a few transportation leaders invited to Washington to meet with President Donald J. Trump, U.S. DOT Secretary Elaine Chao and Secretary of the Interior Ryan Zinke and have the Department recognized by the administration.

McMurtry graduated cum laude from Georgia Southern University with a bachelor's degree in Civil Engineering Technology and is a registered Professional Engineer in the state of Georgia. A native of Hart County, McMurtry and his wife, Michelle, have three children and reside in Buford, Georgia.

MERRYL MANDUS

General Counsel, State Road & Tollway Authority (SRTA)

Merryl Mandus was appointed as General Counsel and EEO Officer of SRTA in 2013. In this capacity, Merryl oversees SRTA's legal unit, whose responsibilities include legal, policy and regulatory matters. Her responsibilities also include legislative activities. Also she is responsible for oversight of SRTA's procurement efforts and DBE engagement and compliance. She is also actively engaged in the state's transportation-related Public Private Partnership (P3) projects.

Ms. Mandus has over 15 years experience in the transportation and construction industries. Prior to joining SRTA, she worked in leadership in the private sector, serving as Counsel for Ashland Oil, Inc. General Electric, Inc. and Siemens.

Ms. Mandus is a member of the Georgia and Florida bars and holds her Juris Doctorate from Emory University School of Law.

MONIQUE SIMMONS

Chief Financial Officer, State Road & Tollway Authority (SRTA)

Monique Simmons joined SRTA in 2017, coming from the State Accounting Office (SAO) where she served as the Chief Financial Officer. As Chief Financial Officer at SRTA, she is responsible for managing, planning, directing, and controlling all budgeting and financial functions for the agency by following policies and procedures in accordance with Federal Transportation Authority and state guidelines.

Prior to joining the SAO, she worked at other state agencies, including GRTA and the Departments of Community Affairs and Economic Development. Earlier in her career, she held several positions at Easter Seals of North Georgia.

Ms. Simmons holds a Bachelor of Science in Accounting from Clarkson University in Potsdam, N.Y.



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JOE CARPENTER

Division Director of P3 at Georgia Department of Transportation

Joe Carpenter is Division Director of P3 at Georgia Department of Transportation where he oversees full deployment of the Major Mobility Investment Program and provides innovative leadership to the development of additional P3 and Design Build delivery at GDOT, and leadership and direction to the Offices of Program Delivery, Program Control, Innovative Delivery and P3. Previously as Division Director of Engineering he provided leadership and direction to the Offices of Roadway Design, Bridge Design, Design Policy & Support, Right-of-Way, Environmental and the District Office Preconstruction Staff.

Prior to joining Georgia DOT, Mr. Carpenter was Director of Transportation with Littlejohn Engineering Associates, where he directed transportation project development and client marketing for Tennessee.

Before his time with Littlejohn Engineering, Mr. Carpenter was Assistant Chief Engineer of Design with Tennessee DOT, providing direction and leadership to the Bureau of Engineering Divisions of Design, Structures and Right-of-Way. He then served as Assistant Commissioner, providing leadership and direction to the Bureau of Environment and Planning containing the Divisions of Multimodal Resources, Long Range Planning, Project Planning and Environmental.

Mr. Carpenter holds a Bachelor of Science in Civil Engineering from the University of Arkansas at Fayetteville.